

Commonwealth of Virginia



STATE CORPORATION COMMISSION

Richmond, October 15, 2021

This is to certify that the certificate of incorporation of

The Naturalistic Decision Making Association

was this day issued and admitted to record in this office and that the said corporation is authorized to transact its business subject to all Virginia laws applicable to the corporation and its business.

Effective date: October 15, 2021



STATE CORPORATION COMMISSION

Attest:

A handwritten signature in cursive script, appearing to read "Bernard J. St. John".

Clerk of the Commission